

**SIERRA LAKES  
COUNTY WATER DISTRICT**

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**FINANCIAL STATEMENTS  
AND  
INDEPENDENT AUDITOR'S REPORT  
for the year ended June 30, 2021**

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**Robert W. Johnson**  
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INDEPENDENT AUDITOR'S REPORT

To the Board of Directors  
Sierra Lakes County Water District  
Soda Springs, California

**Report on the Financial Statements**

We have audited the accompanying financial statements of Sierra Lakes County Water District, as of and for the year ended June 30, 2021, and the related notes to the financial statements, which collectively comprise the District's basic financial statements as listed in the table of contents.

**Management's Responsibility for the Financial Statements**

Management is responsible for the preparation and fair presentation of these financial statements in accordance with accounting principles generally accepted in the United States of America; this includes the design, implementation, and maintenance of internal control relevant to the preparation and fair presentation of financial statements that are free from material misstatement, whether due to fraud or error.

**Auditor's Responsibility**

Our responsibility is to express an opinion on these financial statements based on our audit. We conducted our audit in accordance with auditing standards generally accepted in the United States of America and the State Controller's Minimum Audit Requirements for California Special Districts. Those standards require that we plan and perform the audit to obtain reasonable assurance about whether the financial statements are free from material misstatement.

An audit involves performing procedures to obtain audit evidence about the amounts and disclosures in the financial statements. The procedures selected depend on the auditor's judgment, including the assessment of the risks of material misstatement of the financial statements, whether due to fraud or error. In making those risk assessments, the auditor considers internal control relevant to the District's preparation and fair presentation of the financial statements in order to design audit procedures that are appropriate in the circumstances, but not for the purpose of expressing an opinion on the effectiveness of the District's internal control.

Accordingly, we express no such opinion. An audit also includes evaluating the appropriateness of accounting policies used and the reasonableness of significant accounting estimates made by management, as well as evaluating the overall presentation of the financial statements.

We believe that the audit evidence we have obtained is sufficient and appropriate to provide a basis for our audit opinion.

## **Opinion**

In our opinion, the financial statements referred to above present fairly, in all material respects, the financial position of Sierra Lakes County Water District as of June 30, 2021, and the respective changes in financial position and cash flows thereof for the year then ended, in accordance with accounting principles generally accepted in the United States of America, as well as the accounting systems prescribed by the State Controller's Office and State Regulations governing Special Districts.

## **Other Matters**

### *Required Supplementary Information*

Accounting principles generally accepted in the United States of America require that Management's Discussion and Analysis, and other required supplementary information as listed in the Table of Contents be presented to supplement the basic financial statements. Such information, although not a part of the basic financial statements, is required by the Governmental Accounting Standards Board, who considers it to be an essential part of financial reporting for placing the basic financial statements in an appropriate operational, economic or historical context. Management has omitted the Management's Discussion and Analysis. Our opinion on the basic financial statements is not affected by this missing information. We have applied certain limited procedures to the other required supplementary information in accordance with auditing standards generally accepted in the United States of America, which consisted of inquiries of management about the methods of preparing the information and comparing the information for consistency with management's responses to our inquiries, the basic financial statements, and other knowledge we obtained during our audit of the basic financial statements. We do not express an opinion or provide any assurance on the information because the limited procedures do not provide us with sufficient evidence to express an opinion or provide any assurance.

*Other Information*

Our audit was conducted for the purpose of forming an opinion on the financial statements as a whole. The supplemental information listed in the table of contents is presented for purposes of additional analysis and is not a required part of the basic financial statements. Such information is the responsibility of management and was derived from and relates directly to the underlying accounting and other records used to prepare the basic financial statements.

Such information has been subjected to the auditing procedures applied in the audit of the basic financial statements and, in our opinion, is fairly stated, in all material respects, in relation to the basic financial statements taken as a whole.

*Robert W. Johnson, An Accountancy Corporation*

Citrus Heights, California  
September 28, 2021



LIABILITIES, DEFERRED INFLOWS AND NET POSITION

Current liabilities:

Current portion of long-term debt (Note 5)	\$ 229,955
Accounts payable and accrued charges	63,767
Prepaid water/sewer service fees	285,957
Accrued interest	29,300
Compensated absences	<u>7,847</u>
Total current liabilities	<u>616,826</u>

Non-current liabilities:

Notes payable, net of current portion (Note 5)	4,318,347
Total OPEB liability (Note 8)	1,463,570
Net pension liability (Note 7)	<u>35,608</u>
Total non-current liabilities	<u>5,817,525</u>
Total liabilities	<u>6,434,351</u>

Deferred inflows (Notes 7 and 8):

Pension related amounts	\$ 91,867	
OPEB related amounts	<u>54,155</u>	
		146,022

Net position:

Net investment in capital assets	4,802,846	
Restricted (Note 6)	224,708	
Unrestricted	<u>(1,250,315)</u>	
		<u>3,777,239</u>
		<u>\$10,357,612</u>

SIERRA LAKES COUNTY WATER DISTRICT  
STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION  
for the year ended June 30, 2021

	<u>Water</u>	<u>Sewer</u>	<u>Total</u>
Operating revenues:			
Water sales	\$ 860,196	\$ -	\$ 860,196
Sewer service	-	1,193,069	1,193,069
Connection fees	12,775	54,600	67,375
Penalties and costs	4,726	4,726	9,452
Other	<u>2,611</u>	<u>2,612</u>	<u>5,223</u>
Total revenues	<u>880,308</u>	<u>1,255,007</u>	<u>2,135,315</u>
Operating expenses:			
Pumping	42,002	-	42,002
Treatment	316,433	-	316,433
Transmission and distribution	422,279	-	422,279
Administrative and general	155,270	155,270	310,540
Depreciation	138,063	110,599	248,662
Collection	-	638,437	638,437
Disposal	<u>-</u>	<u>1,125</u>	<u>1,125</u>
Total operating expenses	<u>1,074,047</u>	<u>905,431</u>	<u>1,979,478</u>
Operating income (loss)	<u>( 193,739)</u>	<u>349,576</u>	<u>155,837</u>
Non-operating revenues (expenses):			
Property taxes	241,332	241,332	482,664
Interest income	10,875	10,875	21,750
Interest expense	<u>( 8,413)</u>	<u>( 121,508)</u>	<u>( 129,921)</u>
	<u>243,794</u>	<u>130,699</u>	<u>374,493</u>
Income before contributions (carried forward)	50,055	480,275	530,330

See notes to financial statements



SIERRA LAKES COUNTY WATER DISTRICT  
 STATEMENT OF REVENUES, EXPENSES AND CHANGES IN NET POSITION, continued  
 for the year ended June 30, 2021

	<u>Water</u>	<u>Sewer</u>	<u>Total</u>
Income before contributions (brought forward)	\$ 50,055	\$ 480,275	\$ 530,330
Capital contributions	<u>-</u>	<u>-</u>	<u>-</u>
Changes in net position	<u>\$ 50,055</u>	<u>\$ 480,275</u>	530,330
Total net position:			
Beginning of year			<u>3,246,909</u>
End of year			<u>\$3,777,239</u>

See notes to financial statements

SIERRA LAKES COUNTY WATER DISTRICT  
STATEMENT OF CASH FLOWS  
for the year ended June 30, 2021

Cash flows from operating activities:		
Receipts from customers		\$ 2,123,460
Payments to suppliers		(1,160,487)
Payments to employees		<u>( 336,134)</u>
Net cash provided by operating activities		626,839
Cash flows from noncapital financing activities:		
Receipts from property taxes and other operating income		482,664
Cash flows from capital and related financing activities:		
Property additions, including work in progress	\$( 299,114)	
Payment of long-term debt	( 223,590)	
Interest expense	<u>( 129,921)</u>	
		( 652,625)
Cash flows from investing activities:		
Interest income		<u>21,750</u>
Net increase/(decrease) in cash and cash equivalents		478,628
Cash and cash equivalents:		
Beginning of year		<u>4,302,520</u>
End of year		<u>\$ 4,781,148</u>
Reconciliation of cash and cash equivalents to statement of net position:		
Cash and cash equivalents		\$ 3,754,485
Restricted - cash and cash equivalents		<u>1,026,663</u>
		<u>\$ 4,781,148</u>

See notes to financial statements

SIERRA LAKES COUNTY WATER DISTRICT  
STATEMENT OF CASH FLOWS, continued  
for the year ended June 30, 2021

Reconciliation of operating income to net cash  
provided by operating activities:

Operating income (loss)	\$ 155,837
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Adjustments to reconcile operating income (loss)  
to net cash provided to operating activities:

Depreciation	\$ 248,662
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Changes in operating assets, liabilities, deferred  
inflows and deferred outflows:

Receivables	55,591
Prepays	( 604)
Payables	4,572
Prepaid water and sewer service fees	38,616
Compensated absences	3,363
Net pension liability	44,400
Total OPEB liability	289,869
Deferred outflows of resources - pension	( 25,932)
Deferred outflows of resources - OPEB	( 237,047)
Deferred inflows of resources - pension	( 4,643)
Deferred inflows of resources - OPEB	<u>54,155</u>

471,002

Net cash provided by operating activities

\$ 626,839

Supplemental information:

Cash paid for interest

\$ 129,937

See notes to financial statements

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS  
for the year ended June 30, 2021

1. Organization:

Sierra Lakes County Water District (the “District”) was formed in 1961 and provides water service/distribution and sewer collection to residents of the District. The District’s financial and administrative functions are governed by a five member Board of Directors elected by the landowners and residents of the District. The District’s mission statement is to provide quality water treatment/distribution and sewer collection services at the lowest possible cost.

2. Summary of Significant Accounting Policies:

The basic financial statements of Sierra Lakes County Water District have been prepared in conformity with generally accepted accounting principles as applied to government units. The Governmental Accounting Standards Board (GASB) is the accepted standard setting body for establishing governmental accounting and financial reporting principles. The more significant of the District’s accounting policies are described below.

Basis of Presentation

The District is an enterprise fund. All operations are accounted for as an enterprise fund.

Enterprise Fund – The enterprise fund is used to account for water and sewer operations that are financed and operated in a manner similar to private business enterprises. The intent of the District is that the costs (expenses, including depreciation) of providing goods and services to the general public on a continuing basis be financed or recovered primarily through user charges.

The financial transactions of Sierra Lakes County Water District Assessment District No. 2011-1 (Assessment District No. 2011-1) are included in this report as supplemental information since this Assessment District is a separate legal entity from Sierra Lakes County Water District.

Basis of Accounting

The basis of accounting refers to when revenues and expenses are recognized in the accounts and reported in the financial statements. Basis of accounting relates to the timing of measurement made, regardless of the measurement focus applied.

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

2. Summary of Significant Accounting Policies, continued:

Basis of Accounting, continued

The District's books and accounts are based upon the Uniform System of Accounts for Public Utilities as prescribed by the Division of Local Government Fiscal Affairs of the State of California. The records are maintained and the accompanying financial statements are presented on the accrual basis of accounting. Under this method, revenues are recorded when earned and expenses are recorded at the time liabilities are incurred.

Operating revenues and expenses, such as water sales along with water expenses, result from exchange transactions associated with the principal activity of the District. Exchange transactions are those in which each party receives and gives up essentially equal values. Management, administration and depreciation expenses are also considered operating expenses. Other revenues and expenses not included in the above categories are reported as non-operating revenues and expenses. Non-operating revenues and expenses, such as grant funding, investment income and interest expense, result from non-exchange transactions, in which, the District gives (receives) value without directly receiving (giving) value in exchange.

Depreciation

Property, plant and equipment is recorded on the basis of purchase cost. Assets acquired by contributions are recorded at estimated cost or fair market value at the date of acquisition.

Depreciation is calculated by the straight-line method over the estimated useful lives of the respective assets.

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

2. Summary of Significant Accounting Policies, continued:

Cash and Cash Equivalents

For purposes of the statement of cash flows, the District considers all highly liquid debt instruments purchased with an initial maturity of three months or less to be cash equivalents, including restricted assets. Cash in banks, deposits in the State of California Local Agency Investment Fund (LAIF), Placer County Treasurer's Pooled Investment and deposits with fiscal agents are considered to be cash and cash equivalents.

Compensated Absences

Vested or accumulated vacation and comp. time (non-exempt employees) that is expected to be liquidated with expendable available financial resources is reported as an expense and as a current liability. Sick pay is not vested.

Sewage Processing-Accounting

Contract costs of the service agreement with Donner Summit Public Utility District for processing sewage generated by the District are expensed as incurred; also expensed are the improvement project costs for the wastewater treatment plant. Regular processing costs including prior year adjustments received are recorded as operating expenses; capital processing costs are recorded as non-operating expense.

Budget and Budgetary Accounting

The Board of Directors annually adopts an operating budget. The operating budgets are prepared on the accrual basis.

Use of Estimates

The preparation of financial statements in conformity with accounting principles generally accepted in the United States of America requires management to make estimates and assumptions that affect the reported amounts of assets and liabilities and disclosure of contingent assets and liabilities at the date of the financial statements and the reported amounts of revenues and expenses during the reporting period. Actual results may differ from those estimates.

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

2. Summary of Significant Accounting Policies, continued:

Investments

Investments consist of LAIF (State of California pooled investment fund) and Placer County Treasurer's Investment Pool. Investments are stated at fair value. Such investments are within the State statutes and the District's investment policy.

Property Taxes

The District receives property taxes from Placer County. Property taxes receivable are recorded in the fiscal year for which the tax is levied based on the assessed value as of September 1 of the preceding fiscal year. They become a lien on the first day of the year they are levied. Secured property tax is levied on September 1 and due in two installments, on November 1 and March 1. They become delinquent on December 10 and April 10, respectively. Unsecured property taxes are due on July 1, and become delinquent on August 31. The District elected to receive the property taxes from the County under the Teeter Bill Program. Under this Program, the District receives 100% of the levied property taxes in periodic payments, with the County assuming responsibility for delinquencies.

Pensions

For purposes of measuring the net pension liability and deferred outflows/inflows of resources related to pensions, and pension expense, information about the fiduciary net position of the District's California Public Employees' Retirement System (CalPERS) plans (Plans) and additions to/deductions from the Plans' fiduciary net position have been determined on the same basis as they are reported by CalPERS. For this purpose, benefit payments (including refunds of employee contributions) are recognized when due and payable in accordance with the benefit terms. Investments are reported at fair value.

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

2. Summary of Significant Accounting Policies, continued:

Other Postemployment Benefits (“OPEB”)

For purposes of measuring the total OPEB liability, deferred outflows of resources and deferred inflows of resources related to OPEB, and OPEB expense, information about the net position of the District’s OPEB plan and additions to/deductions from the OPEB plan’s net position have been determined on the same basis as they are reported by the plan. For this purpose, the OPEB plan recognizes benefit payments when due and payable in accordance with the benefit terms.

Gains and losses related to changes in total OPEB liability and net position are recognized in OPEB expense systematically over time. The amortized amounts are recognized in OPEB expense for the year gain or loss occurs. The remaining amounts are categorized as deferred outflows and deferred inflows of resources related to OPEB and are to be recognized in future OPEB expense.

Deferred Outflows of Resources

A deferred outflow of resources represents a consumption of net position that applies to a future period and will not be recognized as an outflow of resources (expense) until that future time.

Deferred Inflows of Resources

A deferred inflow of resources represents an acquisition of net position that applies to a future period and therefore will not be recognized as an inflow of resources (revenue) until that future time.



SIERRA LAKES COUNTY WATER DISTRICT  
 NOTES TO FINANCIAL STATEMENTS, continued  
 for the year ended June 30, 2021

2. Summary of Significant Accounting Policies, continued:

Net Position

Net position is classified in the following categories:

Net Investment in capital assets – groups all capital assets, including infrastructure, into one component of net position. Accumulated depreciation and the outstanding balances of debt that are attributable to the acquisition, construction, or improvement of these assets reduce this category.

Restricted – presents external restrictions imposed by creditors, grantors, contributors or laws and regulations of other governments and restrictions imposed by law through constitutional provisions or enabling legislation.

Unrestricted – represents the net position of the District, which are not restricted or invested in capital assets net of related debt.

3. Cash and Cash Equivalents:

Cash and cash equivalents as of June 30, 2021 consisted of the following:

Cash on hand	\$ 50
Deposits with financial institutions	752,141
Held by fiscal agent:	
Money Market checking	<u>224,708</u>
Total cash	<u>976,899</u>
Investments in Local Agency Investment Fund (LAIF) – OPEB funds	\$ 801,955
Placer County Treasurer’s Pooled Investment	<u>3,002,294</u>
Total investments	<u>3,804,249</u>
Total cash and investments	<u>\$4,781,148</u>

SIERRA LAKES COUNTY WATER DISTRICT  
 NOTES TO FINANCIAL STATEMENTS, continued  
 for the year ended June 30, 2021

3. Cash and Cash Equivalents, continued:

Cash and cash equivalents are classified in the accompanying financial statements as follows:

Cash and investments	\$3,754,485
Restricted cash and investments	<u>1,026,663</u>
	<u>\$4,781,148</u>

At June 30, 2021, the carrying amount of the District's deposits was \$976,899 and the balance in financial institutions was \$998,768. Of the balance in the financial institutions, \$500,000 was covered by federal depository insurance and \$498,768 was collateralized as required by State Law (Government Code Section 53630), by the pledging financial institution with assets held in a common pool for the District and other agencies, but not in the name of the District.

Investments:

California statutes authorize the District to invest in a variety of credit instruments as provided for in the California Government Code Section 53600, Chapter 4 – Financial Affairs. The Government Code allows investments in obligations of the U.S. Treasury, agencies, and instrumentalities, commercial paper rated A-1 by Standard & Poor's or P-1 by Moody's Commercial Paper Record, bankers' acceptances, repurchase agreements, medium-term corporate notes, mutual funds and the State Treasurer's Local Agency Investment Fund (LAIF). The investments at June 30, 2021 consist of:

	<u>Carrying Amount</u>	<u>Maturity - 12 Months or Less</u>
Local Agency Investment Fund (LAIF)	\$ 801,955	\$ 801,955
Placer County Treasurer's Pooled Investment	<u>3,002,294</u>	<u>3,002,294</u>
	<u>\$3,804,249</u>	<u>\$3,804,249</u>

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

3. Cash and Cash Equivalents, continued:

Pursuant to Government Accounting Standards Board Statement 3, the investment in LAIF and Placer County Treasury are not classified in categories of credit risk. The District's funds in LAIF and Placer County Treasurer's Pooled Investment are invested in a diversified portfolio (of underlying investments e.g. U.S. Treasury obligations) such that it considers the risk of material loss to be minimal. The funds held in LAIF and Placer County Treasurer's Pooled Investment can be withdrawn on demand. The District reports its investments in LAIF and Placer County Treasurer's investment pool at fair value.

Restricted Cash:

The District had \$224,708 in cash as of June 30, 2021, held by a fiscal agent pledged for the payment or security of a loan contract. The California Government Code provides that these monies, in the absence of specific statutory provisions governing the issuance of bonds, certificates, or leases, may be invested in accordance with the ordinance, resolutions, policies or indentures specifying the types of investments its fiscal agents may make.

The District had \$801,955 in cash at June 30, 2021 established for OPEB (Post Employment Benefits) funding. The funds are held in LAIF.

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

4. Capital Assets:

At June 30, 2021 changes in capital assets are as follows:

	<u>Balance</u> <u>6-30-20</u>	<u>Additions</u>	<u>Disposals/ Transfers</u>	<u>Balance</u> <u>6-30-21</u>
Water:				
Source of supply	\$ 49,687	\$ -	\$ -	\$ 49,687
Pumping plant	148,869	25,409	-	174,278
Water treatment	683,796	-	-	683,796
Transmission and distribution	4,578,236	152,465	-	4,730,701
General plant	245,673	-	12,879	232,794
FMHA project	904,122	-	-	904,122
DWR project	628,830	-	-	628,830
Filter plant modification	<u>88,019</u>	<u>-</u>	<u>-</u>	<u>88,019</u>
	<u>7,327,232</u>	<u>177,874</u>	<u>12,879</u>	<u>7,492,227</u>
Sewer:				
Camera	10,427	-	-	10,427
Vehicles	292,127	65,996	-	358,123
Collection system	1,156,736	-	12,879	1,143,857
Filter plant modification	88,019	-	-	88,019
SWRQCB – sewer project	1,772,116	-	-	1,772,116
Waste disposal utility plant	796,300	-	-	796,300
Parallel sewer force main	217,842	-	-	217,842
Sewage export project	<u>206,448</u>	<u>-</u>	<u>-</u>	<u>206,448</u>
	<u>4,540,015</u>	<u>65,996</u>	<u>12,879</u>	<u>4,593,132</u>
Construction in progress	22,444	55,309	424	77,329
Land	<u>157,035</u>	<u>-</u>	<u>-</u>	<u>157,035</u>
Totals	<u>\$12,046,726</u>	<u>\$ 299,179</u>	<u>\$ 26,182</u>	<u>\$12,319,723</u>

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

5. Long-term Debt:

The following is a summary of the long-term debt activities for the year ended June 30, 2021:

	<u>2020</u>	New Debt <u>Issued</u>	Debt <u>Retired</u>	<u>2021</u>	Current <u>Portion</u>
DHS loan	\$ 353,433	\$ -	\$ 75,144	\$ 278,289	\$ 77,045
USDA/Revenue Bond	4,410,400	-	148,600	4,261,800	152,700
Bond Fund	<u>8,419</u>	<u>-</u>	<u>206</u>	<u>8,213</u>	<u>210</u>
	<u>\$4,772,252</u>	<u>\$ -</u>	<u>\$ 223,950</u>	<u>\$4,548,302</u>	<u>\$ 229,955</u>

DHS Loan

The District entered into a Safe Drinking Water State Revolving Fund loan with the State of California, Department of Health Services for \$1,307,195 at 2.5132% interest. The purpose of the loan is to assist in financing construction of a project to enable the District to meet safe drinking water standards.

The \$1,307,195 loan is payable in semi-annual payments of \$41,779 commencing January 1, 2005 through January 1, 2025.

At June 30, 2021 the District maintained a required loan reserve of \$224,708.

Major transactions in 2020-21 consisted of 4 quarterly deposits of \$25,000 each and total disbursements of \$83,558 for debt service.

SIERRA LAKES COUNTY WATER DISTRICT  
 NOTES TO FINANCIAL STATEMENTS, continued  
 for the year ended June 30, 2021

5. Long-term Debt (continued):

USDA/Revenue Bond

On March 28, 2014 the District issued revenue bonds in the amount of \$5,222,000 for purposes of improving the sewer facility. The bonds bear interest at 2.75% and mature on March 28, 2042. Interest is payable March 28 and September 28 (principal is payable annually commencing March 28, 2015). No debt service reserve is required for the revenue bond.

Bond Fund

The District purchased a vacant lot which carried a liability to the Assessment District of \$9,384. This liability is payable through 2053 in annual payments of \$444 through 2024 and \$403 through 2053 respectively, including 2.75% interest.

The future annual maturities of all long-term borrowings as of June 30, 2021 are as follows:

<u>Year</u>	<u>Principal</u>	<u>Interest</u>	<u>Total</u>
2022	\$ 229,955	\$ 123,946	\$ 353,901
2023	236,108	117,794	353,902
2024	242,411	111,476	353,887
2025	207,045	104,990	312,035
2026	170,389	99,912	270,301
2027-2031	924,624	426,666	1,351,290
2032-2036	1,058,872	292,346	1,351,218
2037-2041	1,212,742	138,517	1,351,259
2042-2046	264,063	7,697	271,760
2047-2051	1,754	254	2,008
2052-2053	<u>339</u>	<u>32</u>	<u>371</u>
	<u>\$4,548,302</u>	<u>\$1,423,630</u>	<u>\$5,971,932</u>

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

6. Restricted Net Position:

At June 30, 2021 District equity reserves consist of:

Reserve for debt service	\$ <u>224,708</u>
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At June 30, 2021 the District had no accumulated restricted improvement reserves since approximately \$2,000,000 was due the operating fund from future collection of facility fees.

7. Defined Benefit Retirement Plan:

Plan Description

The District contributes to the California Public Employees Retirement System (CalPERS), a cost sharing multiple-employer defined benefit pension plan. The District participates in the miscellaneous 2% at 60 risk pool. CalPERS provides retirement and disability benefits, annual cost-of-living adjustments, and death benefits to plan members and beneficiaries. CalPERS acts as a common investment and administrative agent for participating public employers within the State of California. CalPERS require agencies with less than 100 active members in the plan to participate in the risk pool. All District permanent employees are eligible to participate in the System. Benefits vest after five years of service. District employees who retire at age 50 to 63 and with over 5 years of credited service are entitled to an annual retirement benefit, payable monthly for life, in an amount equal to 1.426 to 2.418 percent of their average salary during their last 36 months of employment. A menu of benefits provision as well as other requirements is established by State Statutes within the Public Employees Retirement Law. The plan selects optional benefit provisions from the benefit menu by contract with CalPERS and adopts those benefits through District resolution. CalPERS issues a separate comprehensive annual financial report. Copies of the CalPERS' annual financial report may be obtained from the CalPERS Executive Office, 400 P Street, Sacramento, California, 95814.

SIERRA LAKES COUNTY WATER DISTRICT  
 NOTES TO FINANCIAL STATEMENTS, continued  
 for the year ended June 30, 2021

7. Defined Benefit Retirement Plan, continued:

Funding Policy

Covered employees are required by statute to contribute 7.0 percent of their salary to the plan after a formula to coordinate with Social Security. The District is required by the same statute to contribute the remaining amounts necessary to pay benefits when due. The District is required to contribute at an actuarially determined rate.

The Plans' provisions and benefits in effect at June 30, 2021, are summarized as follows:

	<u>Classic</u>	<u>PEPRA</u>
Benefit formula	2% at 60	2% at 62
Benefit vesting schedule	5 years of service	5 years of service
Benefit payments	monthly for life	monthly for life
Retirement age	55+	55+
Required employee contribution rates	7%	6.75%
Required employer contribution rates	8.794%	7.732%



SIERRA LAKES COUNTY WATER DISTRICT  
 NOTES TO FINANCIAL STATEMENTS, continued  
 for the year ended June 30, 2021

7. Defined Benefit Retirement Plan, continued:

**Contributions** - Section 20814(c) of the California Public Employees' Retirement Law requires that the employer contribution rates for all public employers be determined on an annual basis by the actuary and shall be effective on the July 1 following notice of a change in the rate. Funding contributions for both Plans are determined annually on an actuarial basis as of June 30 by CalPERS. The actuarially determined rate is the estimated amount necessary to finance the costs of benefits earned by employees during the year, with an additional amount to finance any unfunded accrued liability. The District is required to contribute the difference between the actuarially determined rate and the contribution rate of employees.

For the year ended June 30, 2021, the District's contributions to the Plan were as follows:

Contributions	\$ <u>20,812</u>
---------------	------------------

A. ***Pension Liabilities, Pension Expenses and Deferred Outflows/Inflows of Resources Related to Pensions:***

As of June 30, 2021, the District reported net pension liability as follows:

Net pension liability	\$ <u>35,608</u>
-----------------------	------------------

The District's net pension liability for each Plan is measured as the proportionate share of the net pension liability. The net pension liability of each of the Plans is measured as of June 30, 2020, and the total pension liability for each Plan used to calculate the net pension liability was determined by an actuarial valuation as of June 30, 2019 rolled forward to June 30, 2020 using standard update procedures. The District's proportion of the net pension liability was based on a projection of the District's long-term share of contributions to the pension plans relative to the projected contributions of all participating employers, actuarially determined. The District's proportionate share of the net pension liability for the Plan as of June 30, 2020 was as follows:

	<u>Miscellaneous Plan</u>
Proportion June 30, 2019	-0.00009%
Proportion June 30, 2020	<u>0.00084%</u>
Change – Increase/(Decrease)	<u>0.00984%</u>

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

7. Defined Benefit Retirement Plan, continued:

For the year ended June 30, 2021, the District recognized pension expense of \$38,159. At June 30, 2021, the District reported deferred outflows of resources and deferred inflows of resources related to pensions from the following sources:

	<u>Deferred Outflows of Resources</u>	<u>Deferred Inflows of Resources</u>
Changes in employer's proportion	\$ 40,553	\$ 88,404
Differences between projected and actual earnings on pension plan investments	14,423	-
Difference between expected and actual experience	25,019	-
Changes in assumptions	-	3,463
Pension contributions subsequent to measurement date	<u>20,812</u>	<u>-</u>
	<u>\$ 100,807</u>	<u>\$ 91,867</u>

\$20,812 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the net pension liability in the year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to pensions will be recognized as pension expense as follows:

<u>Year Ended June 30</u>	
2022	\$( 19,646)
2023	( 4,067)
2024	4,924
2025	6,917
2026	-
Thereafter	-

SIERRA LAKES COUNTY WATER DISTRICT  
 NOTES TO FINANCIAL STATEMENTS, continued  
 for the year ended June 30, 2021

7. Defined Benefit Retirement Plan, continued:

*Actuarial Assumptions* – The total pension liabilities in the June 30, 2020 actuarial valuations were determined using the following actuarial assumptions:

	<u>Miscellaneous</u>
Valuation date	June 30, 2019
Measurement date	June 30, 2020
Actuarial Cost Method	Entry-Age Normal Cost Method
Actuarial Assumptions:	
Discount rate	7.15%
Inflation	2.50%
Payroll Growth	3.0%
Projected Salary Increase	3.3%-14.2%
Investment Rate of Return	7.15%

***Discount Rate*** – The discount rate used to measure the total pension liability was 7.15% for each Plan. To determine whether the municipal bond rate should be used in the calculation of a discount rate for each plan, CalPERS stress tested plans that would most likely result in a discount rate that would be different from the actuarially assumed discount rate. Based on the testing, none of the tested plans run out of assets. Therefore, the current 7.15 percent discount rate is adequate and the use of the municipal bond rate calculation is not necessary. The long term expected discount rate of 7.15 percent will be applied to all plans in the Public Employees Retirement Fund (PERF). The stress test results are presented in a detailed report that can be obtained from the CalPERS website.

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

7. Defined Benefit Retirement Plan, continued:

The long-term expected rate of return on pension plan investments was determined using a building-block method in which expected future real rates of return (expected returns, net of pension plan investment expense and inflation) are developed for each major asset class.

In determining the long-term expected rate of return, CalPERS took into account both short-term and long-term market return expectations as well as the expected pension fund cash flows. Using historical returns of all the funds' asset classes, expected compound (geometric) returns were calculated over the short-term (first 10 years) and the long-term (11+ years) using a building-block approach. Using the expected nominal returns for both short-term and long-term, the present value of benefits was calculated for each fund. The expected rate of return was set by calculating the rounded single equivalent expected return that arrived at the same present value of benefits for cash flows as the one calculated using both short-term and long-term returns. The expected rate of return was then set equal to the single equivalent rate calculated above and adjusted to account for assumed administrative expenses.

The table below reflects the expected real rate of return by asset class.

<u>Asset Class (a)</u>	<u>Current Target Allocation</u>	<u>Real Return Years 1-10(b)</u>	<u>Real Return Years 11+(c)</u>
Global Equity	50.0%	4.80%	5.98%
Global Fixed Income	28.0%	1.00%	2.62%
Inflation Sensitive	0.0%	0.77%	1.81%
Private Equity	8.0%	6.30%	7.23%
Real Estate	13.0%	3.75%	4.93%
Liquidity	<u>1.0%</u>	0.00%	-0.92%
Total	<u>100%</u>		

(a) In the System's AFR, Fixed Income is included in Global Debt Securities; Liquidity is included in Short-Term Investments; Inflation Assets are included in both Global Equity Securities and Global Debt Securities.

(b) An expected inflation of 2.00% used for this period.

(c) An expected inflation of 2.92% used for this period.

SIERRA LAKES COUNTY WATER DISTRICT  
 NOTES TO FINANCIAL STATEMENTS, continued  
 for the year ended June 30, 2021

7. Defined Benefit Retirement Plan, continued:

***Sensitivity of the Proportionate Share of the Net Pension Liability to Changes in the Discount Rate*** – The following presents the District’s proportionate share of the net pension liability for each Plan, calculated using the discount rate for each Plan, as well as what the District’s proportionate share of the net pension liability would be if it were calculated using a discount rate that is 1-percentage point lower or 1-percentage point higher than the current rate:

	<u>Miscellaneous</u>
1% Decrease	6.15%
Net Pension Liability (Asset)	\$ 56,864
Current Discount Rate	7.15%
Net Pension Liability (Asset)	\$ 35,608
1% Increase	8.15%
Net Pension Liability (Asset)	\$ 18,046

***Pension Plan Fiduciary Net Position*** – Detailed information about each pension plan’s fiduciary net position is available in the separately issued CalPERS financial reports.

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

8. Other Postemployment Benefits “OPEB”:

**Plan Description**

In addition to pension benefits, the District provides certain healthcare benefits through CalPERS for retired employees and their survivor dependents, subject to certain conditions. The District’s employees become eligible for benefits “after retirement in accordance with regulations prescribed by CalPERS.” At June 30, 2020, seven retired employees/survivor dependents met those eligibility requirements. Covered employees are not required to make contributions to receive the benefits.

**Total OPEB Liability**

The District’s net OPEB liability was measured as of June 30, 2020, and the total OPEB liability used to calculate the net OPEB liability was determined by an actuarial valuation as of June 30, 2020.

**Actuarial Assumptions**

The total OPEB liability in the June 30, 2020 actuarial valuation was determined using the following actuarial assumptions:

Discount rate	2.21%
Inflation	2.50%
Payroll Increase	3.00%
Healthcare Cost Trend Rate	5.8% (increase effective January 1, 2021) fluctuating down to 4.0% by 2076

**Discount Rate**

The discount rate used to measure the total OPEB liability was 2.21%. The discount rate is based on an index of 20-year General Obligation Municipal Bond Index.

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

8. Other Postemployment Benefits "OPEB", continued:

**Change in Total OPEB Liability as of June 30, 2020**

	<u>Total OPEB Liability</u>	<u>Plan Fiduciary Net Position</u>	<u>Total OPEB Liability</u>
Rollback balance at June 30, 2019	\$ <u>1,173,701</u>	\$ <u>      -</u>	\$ <u>1,173,701</u>
Changes recognized for the measurement period:			
Service cost	51,827	-	51,827
Interest on total OPEB liability	42,239	-	42,239
Differences between expected and actual experience	( 69,198)	-	( 69,198)
Changes of assumptions	309,266	-	309,266
Benefit payments	( 44,265)	<u>      -</u>	( 44,265)
Net changes during July 1, 2019 to June 30, 2020	<u>289,869</u>	<u>      -</u>	<u>289,869</u>
Balance at June 30, 2020 (Measurement Date)	<u>\$1,463,570</u>	<u>\$      -</u>	<u>\$1,463,570</u>

SIERRA LAKES COUNTY WATER DISTRICT  
 NOTES TO FINANCIAL STATEMENTS, continued  
 for the year ended June 30, 2021

8. Other Postemployment Benefits "OPEB", continued:

Sensitivity of the Total OPEB liability to changes in the discount rate

The following presents the total OPEB liability with a discount rate 1% higher and 1% lower than assumed in the valuation:

	Discount Rate <u>1% Lower</u>	Valuation Discount Rate 2.21%	Discount Rate <u>1% Higher</u>
Total OPEB liability	<u>\$1,709,592</u>	<u>\$1,463,570</u>	<u>\$1,266,887</u>

Sensitivity of the Total OPEB liability to changes in healthcare cost trend rates

The following presents the total OPEB liability with a healthcare cost trend rate 1% higher and 1% lower than assumed in the valuation:

	Trend <u>1% Lower</u>	Current <u>Trend</u>	Trend <u>1% Higher</u>
Total OPEB liability	<u>\$1,251,304</u>	<u>\$1,463,570</u>	<u>\$1,737,246</u>



SIERRA LAKES COUNTY WATER DISTRICT  
 NOTES TO FINANCIAL STATEMENTS, continued  
 for the year ended June 30, 2021

8. Other Postemployment Benefits “OPEB”, continued:

**OPEB Expense and Deferred Outflows of Resources and Deferred Inflows of Resources Related to OPEB**

	Deferred Outflows of Resources	Deferred Inflows of Resources	
Changes in assumptions	\$ 242,034	\$ -	
Difference between expected and actual experience	-	54,155	
Net difference between projected and actual earnings on investments	-	-	
Deferred Contributions	42,245	-	
Total	\$ 284,279	\$ 54,155	

\$42,245 reported as deferred outflows of resources related to contributions subsequent to the measurement date will be recognized as a reduction of the OPEB liability in the year ended June 30, 2022. Other amounts reported as deferred outflows of resources and deferred inflows of resources related to OPEB will be recognized as pension expense as follows:

For the fiscal year ended June 30	Recognized net deferred Outflows (Inflows) of resources
2022	52,189
2023	52,189
2024	52,189
2025	31,312
2026	-
Thereafter	-

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

8. Other Postemployment Benefits “OPEB”, continued:

**Funding Policy**

The District has no plan assets in a CERBT trust fund. The District did, however, establish a cash reserve fund (requiring board action and two board signatures to access funds). The 2020-21 annual OPEB contribution of \$54,000 was made during the 2020-21 fiscal year. At June 30, 2021 cash held in OPEB bank account (LAIF) was \$801,955.

9. Risk of Loss:

Sierra Lakes County Water District is exposed to various risks of loss related to theft of, damage to, and destruction of assets; and injuries to employees. During the 2021 fiscal year, the District purchased certain commercial insurance coverages to provide for these risks.

10. Capital Improvement Reserves:

The District currently has 203 vacant lots resulting in potential connection permit fees, as follows:

Sewer connection fees 203 x \$7,800	\$1,583,400
Water connection fees 203 x 1,825	<u>370,475</u>
	<u>\$1,953,875</u>

These fees were established to refund the District’s General Fund for expenditures already made during infrastructure construction that included hook ups to the District’s water distribution and wastewater export systems. Given that the expenditures were paid by the General Fund, during the infrastructure construction, a reserve would not be appropriate.

SIERRA LAKES COUNTY WATER DISTRICT  
NOTES TO FINANCIAL STATEMENTS, continued  
for the year ended June 30, 2021

11. Subsequent Events:

Management has evaluated subsequent events through September 28, 2021, the date these June 30, 2021 financial statements were available to be issued.

12. COVID-19:

In March 2020, the World Health Organization declared a global health pandemic of the Coronavirus Disease COVID-19. The District is committed to maintaining water delivery and sewer services to customers in its community. To date there has been very little adverse effect on the District's financial position.

REQUIRED SUPPLEMENTARY INFORMATION



<u>2017</u>	<u>2016</u>	<u>2015</u>
0.01301%	0.01255%	0.00625%
\$ 452,044	\$ 344,382	\$ 388,716
\$ 204,488	\$ 209,197	\$ 199,147
221.06%	164.620%	195.19%
\$1,475,762	\$1,535,687	\$1,476,608
76.55%	81.68%	79.16%



<u>2017</u>	<u>2016</u>	<u>2015</u>
\$ 40,812	\$ 43,307	\$ 26,862
<u>40,812</u>	<u>53,204</u>	<u>26,862</u>
\$ <u>-</u>	\$ <u>( 9,897)</u>	\$ <u>-</u>
\$ 204,488	\$ 209,197	\$ 199,147
19.96%	25.43%	13.49%
6/30/16	6/30/15	6/30/14



SIERRA LAKES COUNTY WATER DISTRICT  
SCHEDULE OF CHANGES IN TOTAL OPEB LIABILITY AND RELATED RATIOS  
As of June 30, 2021

	<u>2021</u>	<u>2020</u>	<u>2019</u>
Total OPEB liability:			
Service cost	\$ 51,827	\$ 45,410	\$ 24,702
Interest on total OPEB liability	42,239	42,700	25,539
Differences between expected and actual experience	( 69,198)	-	214,739
Changes of assumptions	309,266	55,326	141,212
Benefit payments	( 44,265)	( 55,326)	( 38,682)
Net change in total OPEB liability	289,869	88,074	367,510
Total OPEB liability, beginning	<u>1,173,701</u>	<u>1,085,627</u>	<u>718,117</u>
Total OPEB liability, ending	1,463,570	1,173,701	1,085,627
OPEB Fiduciary net position, beginning and ending	<u>-</u>	<u>-</u>	<u>-</u>
Total OPEB liability	<u>\$1,463,570</u>	<u>\$1,173,701</u>	<u>\$1,085,627</u>
Covered-employee payroll	\$ 284,028	\$ 274,331	\$ 252,812
Plan total OPEB liability as a percentage of covered-employee payroll	515.29%	427.84%	429.42%

Notes to Schedule:

Changes in assumptions: none

Historical information is required only for measurement periods for which GASB 75 is applicable. Future years' information will be displayed up to 10 years as information becomes available.

SUPPLEMENTAL DATA

SIERRA LAKES COUNTY WATER DISTRICT  
PRINCIPAL OFFICIALS  
for the year ended June 30, 2021

Board of Directors:

Dan Stockton	President
Vacant	Vice President
Michael Lindquist	Director
Karen Heald	Director
Jon Harvey	Director

Management:

Paul Schultz	General Manager
Anna Nickerson	Financial Consultant/ Secretary of the Board

ASSESSMENT DISTRICT NO. 2011-1  
STATEMENT OF NET POSITION – BOND FUND  
June 30, 2021

ASSETS

Cash – checking	\$ 600,722
Future assessments receivable	<u>6,781,534</u>
	<u>\$7,382,256</u>

LIABILITIES AND NET POSITION

Assessment bond payable	\$7,157,366
Net Position	<u>224,890</u>
	<u>\$7,382,256</u>

ASSESSMENT DISTRICT NO. 2011-1  
 BOND DEBT  
 for the year ended June 30, 2021

On October 14, 2011 the Board of Directors approved Resolution No. 2011-801 which established Assessment District No. 2011-1, pursuant to the Municipal Improvement Act of 1913. The Board's purpose was to finance a portion of the District's share of the cost of upgrades to the wastewater treatment plant that serves the District by issuance of improvement bonds.

On January 14, 2012 the property owners of the District approved a total assessment levy of \$9,574,174 that will be represented by bonds to be issued by the Assessment District.

On July 17, 2014 the Assessment District issued \$7,973,975 in bonds under the Improvement Bond Act of 1915.

The bonds are payable to the United States of America, through the Rural Utilities Service of the United States Department of Agriculture, Rural Development in varying annual amounts through 2053. Assessments have been pledged to secure the issuance of these bonds.

The interest rate is 2 ¾%, payable on March 2, 2015 and thereafter semiannually on March 2 and September 2 in each year.

The following is a summary of bond debt activities for the year ended June 30, 2021:

	<u>2020</u>	New Debt <u>Issued</u>	Debt <u>Retired</u>	<u>2021</u>	Current <u>Portion</u>
Bonds	<u>\$7,296,551</u>	<u>\$ -</u>	<u>\$ 139,185</u>	<u>\$7,157,366</u>	<u>\$ 135,163</u>

ASSESSMENT DISTRICT NO. 2011-1  
ANALYSIS OF NET POSITION – BOND FUND  
for the year ended June 30, 2021

Net Position – Bond Fund:

Activities for the year consist of:

Balance, June 30, 2020		\$ 210,671
Add,		
Assessment income	\$ 9,565	
Admin. fees	10,612	
Interest income	196,378	
Other	<u>280</u>	
		216,835
Deduct,		
Interest expense	198,847	
County administration fees	3,752	
Other	<u>17</u>	
		( <u>202,616</u> )
		\$ <u>224,890</u>



Robert W. Johnson  
*an accountancy corporation*

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September 28, 2021

To the Board of Directors  
Sierra Lakes County Water District  
P.O. Box 1039  
Soda Springs, CA 95728

We have audited the financial statements of Sierra Lakes County Water District for the year ended June 30, 2021 and we will issue our report thereon dated September 28, 2021. Professional standards require that we provide you with information about our responsibilities under generally accepted auditing standards, as well as certain information related to the planned scope and timing of our audit. We have communicated such information in our letter to you dated July 14, 2021. Professional standards also require that we communicate to you the following information related to our audit.

Significant Audit Matters

*Qualitative Aspects of Accounting Practices*

Management is responsible for the selection and use of appropriate accounting policies. The significant accounting policies used by Sierra Lakes County Water District are described in Note 2 to the financial statements. No new accounting policies were adopted and the application of existing policies was not changed during 2021. We noted no transactions entered into by the District during the year for which there is a lack of authoritative guidance or consensus. All significant transactions have been recognized in the financial statements in the proper period.

Accounting estimates are an integral part of the financial statements prepared by management and are based on management's knowledge and experience about past and current events and assumptions about future events. Certain accounting estimates are particularly sensitive because of their significance to the financial statements and because of the possibility that future events affecting them may differ significantly from those expected. Certain financial statement disclosures are particularly sensitive because of their significance to financial statement users. The most sensitive estimates affecting the financial statements were:

- Accrual and disclosure of compensated absences: Management's estimate is based on information collected by the District using current pay rates and District's policy on employee use of compensating time-off. Our audit agreed balances reported in the financial statements to those in the District calculated spreadsheets.
- Capital asset lives and the related depreciation expense: Management's estimate is based on the District's policy of depreciating assets. We scanned asset listings for reasonable compliance to this approach.
- Estimates pertaining to the calculation of Net Pension and OPEB liabilities and related deferred inflows and outflows of financial resources, as prepared by actuaries.

The financial statement disclosures are neutral, consistent, and clear.

#### *Difficulties Encountered in Performing the Audit*

We encountered no significant difficulties in dealing with management in performing and completing our audit.

#### *Corrected and Uncorrected Misstatements*

Professional standards require us to accumulate all misstatements identified during the audit, other than those that are clearly trivial, and communicate them to the appropriate level of management. Management has corrected all such misstatements. In addition, none of the misstatements detected as a result of audit procedures and corrected by management were material, either individually or in the aggregate, to the financial statements taken as a whole.

#### *Disagreements with Management*

For purposes of this letter, a disagreement with management is a disagreement on a financial accounting, reporting, or auditing matter, whether or not resolved to our satisfaction, that could be significant to the financial statements or auditor's report. We are pleased to report that no such disagreements arose during the course of our audit.

#### *Management Representations*

We have requested certain representations from management that are included in the management representation letter dated September 28, 2021.

#### *Management Consultations with Other Independent Accountants*

In some cases, management may decide to consult with other accountants about auditing and accounting matters, similar to obtaining a "second opinion" on certain situations. If a consultation involves application of an accounting principle to the District's financial statements or a determination of the type of auditor's opinion that may be expressed on those statements,



our professional standards require the consulting accountant to check with us to determine that the consultant has all the relevant facts. To our knowledge, there were no such consultations with other accountants.

*Other Audit Findings or Issues*

We generally discuss a variety of matters, including the application of accounting principles and auditing standards, with management each year prior to retention as the District's auditors. However, these discussions occurred in the normal course of our professional relationship and our responses were not a condition to our retention.

This information is intended solely for the use of the management and the Board of Directors of Sierra-Lakes County Water District and is not intended to be and should not be used by anyone other than these specified parties.

Sincerely,

A handwritten signature in cursive script that reads "Robert W. Johnson, An Accountancy Corporation". The signature is written in dark ink and is positioned above the printed name.

Robert W. Johnson, An Accountancy Corporation